



EXHIBIT C

NOVEMBER 2024



FUTURE  READY



AAR Aircraft Hangar Project



- The scope of work consists of a design-build project for an aircraft hangar approximately 114,000 square feet in size that began on May 15, 2024, at MIA. Above are two pictures, going from left to right, the first picture is of an existing AAR aircraft hangar that is located next to vacant land (the second picture) on the north side of MIA, which is the project site for this aircraft hangar. The target project completion date is the third quarter of 2026.



MIA Perimeter Intrusion Detection System (PIDS) Project



- The phased scope of work consists of designing and installing new perimeter technologies that enhance MIA's perimeter fence security capabilities. These technologies, which include laser scan sensors, closed circuit television (CCTV) and radar, will cover the entire perimeter fence and send high-level alarm signals to the security monitoring location.
- Phase 1 - new technologies were installed on the east and south perimeter fences and part of the north perimeter fence. The installation was completed on August 26, 2024.
- Phase 2 - is currently in the design phase. This phase will install new technologies on the remaining north perimeter fence and the west perimeter fence.



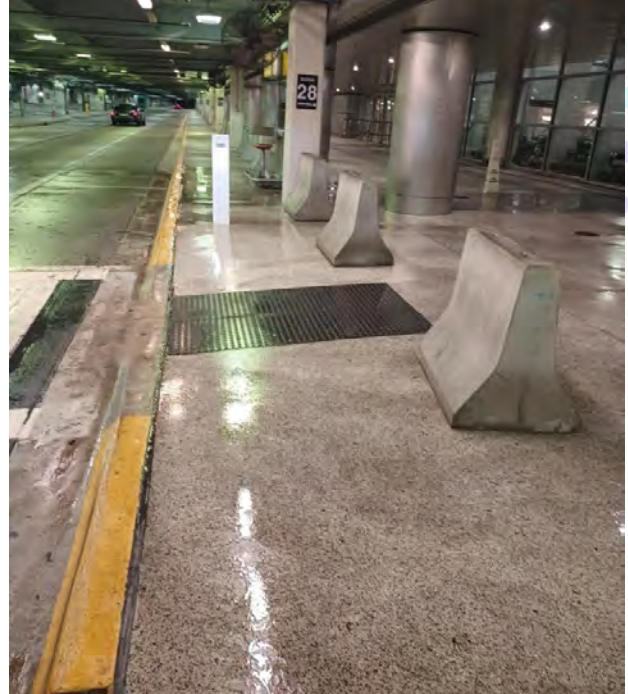
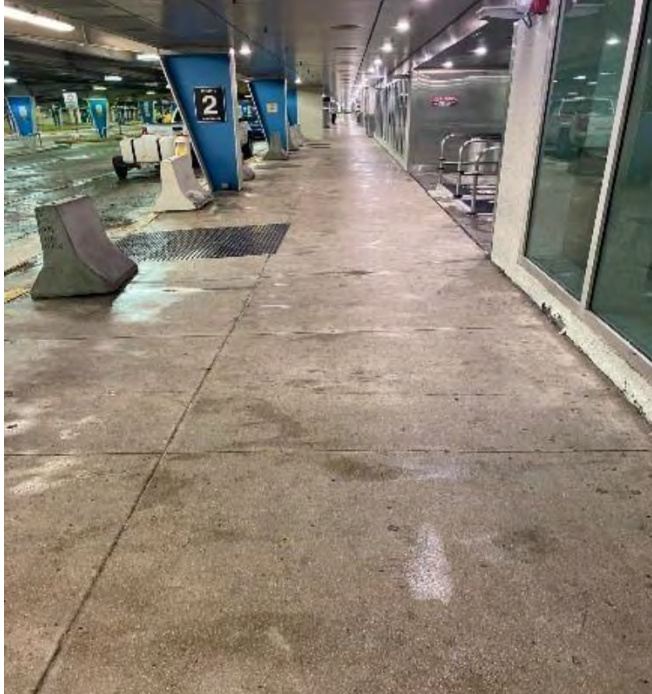
MIA Flamingo Garage Extension (Park 6)



- The scope of work consists of the construction of a seven-level parking structure that began on January 4, 2024. The parking garage will include 2,240 parking spaces, two vehicular/pedestrian connections per level to the Flamingo Garage, electrical communication rooms, passenger elevators, 34 oversized vehicle ADA parking spaces, 50 electric vehicle charging stations, and infrastructure for future additional stations. The target project completion date is January 2026.
- Picture No.1 – Picture of overall project showing the construction work in progress.
- Picture No. 2 – Placement of shoring at ramp to level 2.
- Mitigation of Construction Impacts - the bus lane is on track to reopen the first week of November 2024.



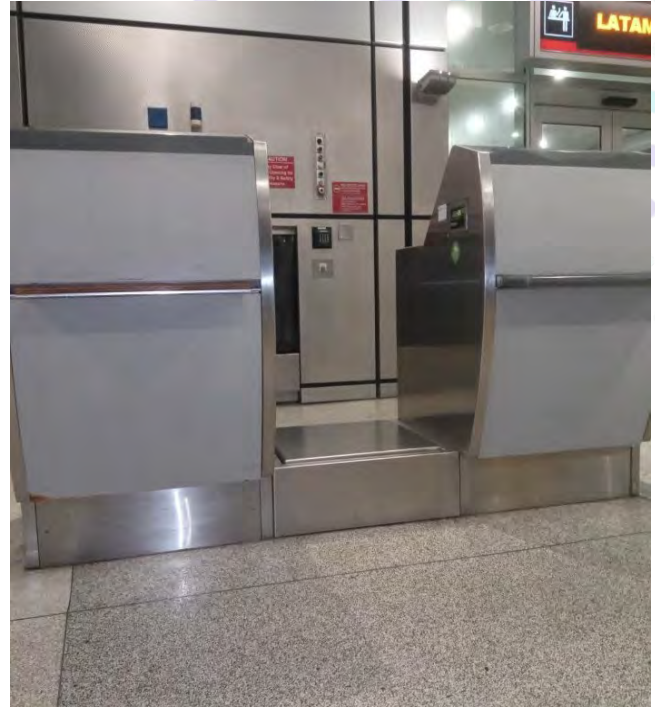
Pressure Cleaning of Terminal Lower Drive



- Pressure cleaning of MIA's lower drive between Doors Nos. 1-33, which wraps around the North, Central and South Terminals. This task was completed the night of August 17, 2024.



Pressure Cleaning of Terminal Lower Drive Counters



- Pressure cleaning of all lower drive counters (inside and out) between MIA Door Nos. 1-33, which wraps around the North, Central and South Terminals. This task was completed the night of August 17, 2024.



Repair of Damaged Column



- Repair of damaged column due to smart-carts, golf carts and other luggage on the second floor of MIA's Central Terminal by Door No. 17.



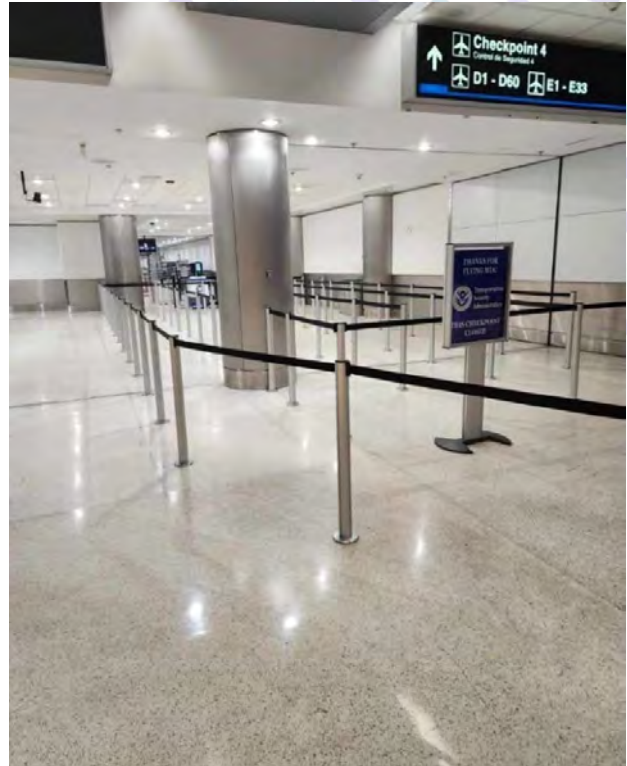
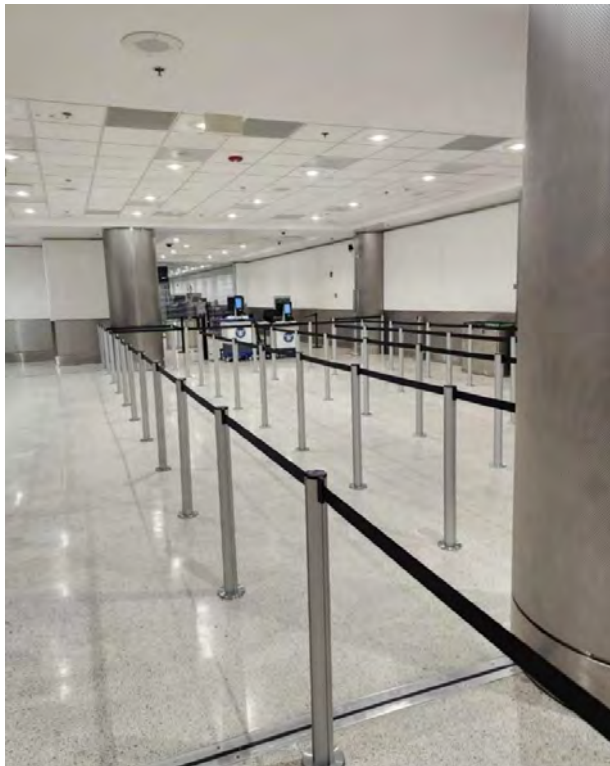
Repair of the Tear Drop Ceiling Areas



- Repair of the tear drop ceiling areas caused by roof leaks on the second floor of MIA's North Terminal by Door No. 8.



Installation of Magnetic Stanchions

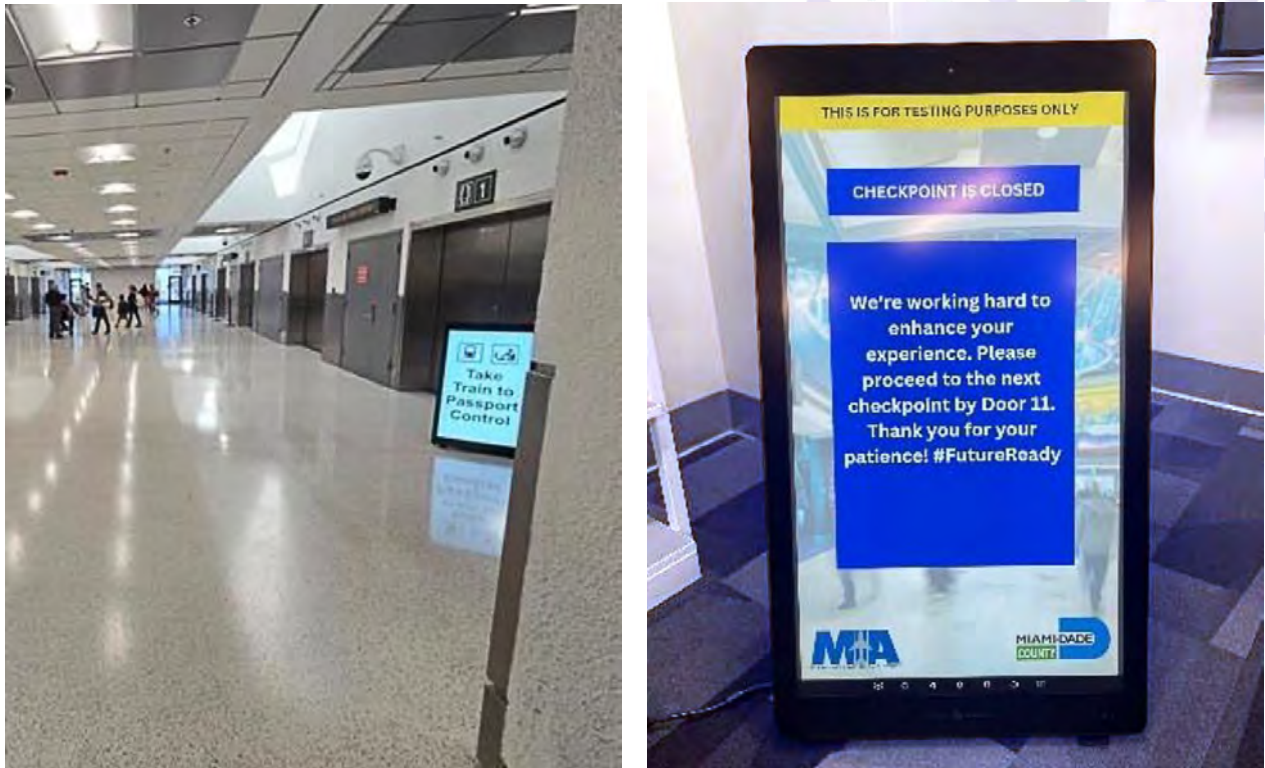


North Terminal - Checkpoint 4, Near Door 7

- Magnetic stanchions are a versatile and efficient solution for checkpoints, offering flexibility, durability, and ease of use. Their powerful magnets allow for quick and secure installation on any magnetic surface, making them ideal for controlling access, managing crowds, and organizing lines. With their customizable designs and durable construction, magnetic stanchions can be adapted to various environments and withstand heavy use. Additionally, by strategically placing magnetic stanchions, checkpoints can help reduce queue waiting times and improve overall efficiency. The magnetic base solutions allow airport management to easily and quickly modify the queue patterns within the to accommodate a wide range of queue configuration depending on the passenger flow and security needs.



Evo Roller Monitors



Federal Inspection Service (FIS) Train Area in Concourse E

- The Evo Roll Monitor is designed for ultimate mobility, its lightweight, compact design and rechargeable battery makes it easy to transport and set up anywhere, furthermore, it can be operated for extended periods of time without being tethered to a power outlet. Whether it is used as an expedited solution to wayfinding - to signal checkpoints, the FIS train area in Concourse E, or the Rental Car Center, or to communicate information about weather delays and irregular operations, the EVO Roller Monitor delivers full HD Resolution, ensuring crisp and captivating content. It can be rolled out and be programmed from a computer. The U.S. Customs and Border Protection (CBP) and Transportation Security Administration (TSA) also use the EVO Roller for mandatory signage and passenger information. (The picture on the right is only for testing purposes).



The Miami-Dade Innovation Authority partners with Miami-Dade Aviation Department to implement different pilot programs at MIA to test innovative ideas.



First Pilot Program - RouteMe

- RouteMe is a mobile application that uses artificial intelligence (AI) to provide MIA's passengers, visitors and employees with an indoor wayfinding system in multiple languages. This Pilot Program began at MIA on August 5, 2024, for a period of three months and can be extended for a total term of 12 months.
- During the RouteMe Pilot Program, MIA's passengers will have access to this navigational solution by scanning a QR Code with their phone cameras in certain areas of the airport including (i) International Arrivals in Concourses D, E and J to MIA's Rental Car Center Station, (ii) MIA Mover Station to Security Checkpoints, and (iii) Security Checkpoint Exits to MIA's Rental Car Center Station, and (iv) the Lost and Found Center.



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Second Pilot Program - Signapse

- Signapse is a mobile application that uses artificial intelligence (AI) to translate text in multiple languages into sign language for passengers that are hearing impaired or deaf as it can be challenging to navigate through the airport using websites or videos. This Pilot Program began at MIA on July 29, 2024, for a period of three months and can be extended for a total term of 12 months.
- During the Signapse Pilot Program, MIA's customers will have access to this AI powered app on ticket counter monitors, the Central Boulevard sign, and other designated areas, pre- and post-security throughout the airport.



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Third Pilot Program - Mapsted

- Mapsted is a mobile application that provides an indoor map of MIA with detailed information about the layout and features of the airport's indoor spaces. This Pilot Program began at MIA on August 12, 2024, for a period of three months and can be extended for a total term of 12 months.
- During the Mapsted Pilot Program, MIA's customers will have access to this indoor positioning and navigational technology by scanning a QR Code with their phone cameras in certain pre-security designated areas on the 2nd and 3rd floors of the airport including (i) cruise stations in Concourses D and J to airline ticket counters and security checkpoints, and (ii) hotel shuttle/pick-up areas.



MDAD's Summer Youth Internship Program



- Every year, the County, through its Aviation Department, partners with Miami-Dade businesses and organizations to sponsor a Summer Youth Internship Program that consists of a 5-week work-based learning experience for 10th through 12th grade high school students currently enrolled in Miami-Dade County Public Schools (M-DCPS). The purpose of the Program is to provide students with professional administrative work experience in a specialized area of the Aviation Department that complements their formal education. This year, MDAD selected three (3) students. Two students worked in the Customer Initiatives Division and one in the Protocol and International Affairs Division, 30 hours a week, from July 1 - August 5, 2024.



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